#### Questions?

#### You can contact us at:

#### OFFICE OF CITY AUDITOR SEATTLE, WASHINGTON

## Construction Projects

Quality Assurance Services

#### SUSAN COHEN, CITY AUDITOR

700 Fifth Avenue, Suite 4090

Seattle, WA 98104

Telephone: (206) 233-1093

Email: susan.cohen@ci.seattle.wa.us Website: cityofseattle.net/audit

#### EILEEN M. NORTON, ASSISTANT CITY **AUDITOR**

700 Fifth Avenue. Suite 4090

Seattle, WA 98104

Telephone: (206) 233-1092

Email: eileen.norton@ci.seattle.wa.us Website: cityofseattle.net/audit

#### MEGUMI SUMITANI, ASSISTANT CITY AUDITOR

700 Fifth Avenue, Suite 4090

Seattle, WA 98104

Telephone: (206) 233-1096

Email: megumi.sumitani@ci.seattle.wa.us

Website: cityofseattle.net/audit



Office of City Auditor 700 Fifth Avenue. Suite 4090 Seattle, WA 98104 Phone (206) 233-3801 Fax (206) 684-0900

Website: cityofseattle.net/audit



### QUALITY ASSURANCE SERVICES

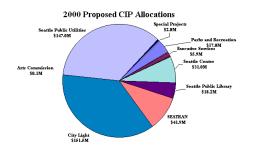
In providing quality assurance services, the Office of City Auditor will monitor and assist ongoing projects to ensure that:

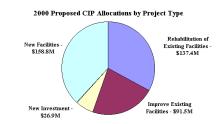
- project objectives will be achieved and are reasonable;
- all options have been identified and thoroughly analyzed;
- quantitative and qualitative analyses are complete and accurate; and
- a project plan has been established and project staff are adhering to the plan.

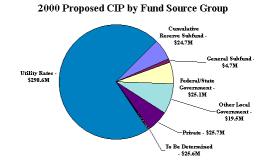
In addition, we will assist in identifying the best practices used by other jurisdictions to accomplish project objectives, and in determining whether project management skills are at an appropriate level.

- Examples: Municipal Campus cost calculations, Municipal Court Collection request-for-proposal and contract negotiation, and development of computer systems.
- Primary customers: Mayor, City Councilmembers, department directors, and project managers.
- Distribution of Final Reports or Memorandums: Mayor, City Councilmembers, department directors, and project managers.

# CITY OF SEATTLE CAPITAL IMPROVEMENT PROGAM







## WHAT MAKES A PROJECT SUCCESSFUL?

- A CLEAR, CONCISE AND WELL-ORGANIZED CONTRACT
- A WELL-DEFINED SCOPE
- PROJECT TEAMS THAT UNDERSTAND AND COMPLY WITH CONTRACT PROVISIONS
- A CLEAR UNDERSTANDING OF THE PARTIES' ROLES AND RESPONSIBILITIES
- INTERNAL AND EXTERNAL PERFORMANCE MONITORING (THAT'S US AUDITORS!!)
- ENSURING PROPER PROJECT DOCUMENTATION IS MAINTAINED
- WELL-DEVELOPED PROCEDURES FOR CHANGE ORDERS
- SIMPLIFIED COST AND SCHEDULE CONTROL SYSTEMS
- EFFECTIVE, FORMAL LINES OF COMMUNICATION BETWEEN PROJECT TEAMS
- QUALIFIED AND EXPERIENCED PROJECT MANAGEMENT PERSONNEL.
- ALIGNING THE OWNER'S AND CONTRACTOR'S PROJECT GOALS